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CENTRAL INTELLIGENCE AGENCY
WASHINGTON 25, D.C.

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10 FEB 1967

NRO, OSD DECLASSIFICATION/RELEASE INSTRUCTIONS ON

MEMORANDUM FOR: Director, National Reconnaissance Office

SUBJECT: U-2R Planning and Management Posture

REFERENCE: D/NRO Memorandum, [REDACTED], dated
15 December 1966

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This memorandum sets forth the management planning entered into on the U-2R system and summarizes actions taken toward assuring effective system program execution.

MANAGEMENT POSITION:

The U-2R program will be founded largely on an in-being support posture during its system life cycle. Essentially, the character of the management task and the degree to which participating organizations exercise their assigned responsibilities remain unchanged through the successive phases of the cycle. This office, as System Project Director (Reference [REDACTED] dated 15 December 1966), will assure integration of effort by the participating organizations in achieving system acquisition program goals approved by the Director, National Reconnaissance Office. The Director of Special Activities has been designated as System Project Officer. Prime responsibility for project management rests with the Deputy for Research and Development, OSA

CONFIGURATION MANAGEMENT:

Positive Configuration Management was identified earlier as a "must" for the U-2R program. To this end, a working Configuration Control Board (CCB), referred to in Attachment I as Requirements Review Board, consisting of representatives from participating organizations, was established in late 1966. In anticipation of formal D/NRO authorization, the CIA and DOD board members were vested with authority to represent and commit their respective commands on engineering

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proposals brought before the Board. This same membership was provided guidance (Attachment I) on procedures and mechanisms for the introduction of configurations, systems, equipments and modification proposals into the U-2R program.

Briefly, these initial guidelines assigned specific Configuration Control responsibilities that remain consistent with the general development philosophy expressed in your memorandum (Reference [REDACTED]). It bears reiterating that a "team" concept represent organizational capabilities and materiel resources, regardless of parent command, has been a pronounced characteristic of these working groups.

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BASE-LINE CONFIGURATION:

Significant strides have been made in developing the U-2R aircraft base-line configuration. This is now well defined and is furnished for your review by the attachments to this memorandum.

- a. U-2R Base-Line Configuration (Attachment II).
- b. "Manufacturer's Model Specification, High Altitude Reconnaissance Airplane", Model U-2R, Report No. SP-1125, 28 November 1966, Lockheed Aircraft Corporation, Copy No. 7, (Attachment III).
- c. Corollary Planning (Attachment IV).

/s/

CARL E. DUCKETT
Director, CIA Reconnaissance Programs

CONCURRENCE:

151
Director, Program D

Attachments:
I, II, III, IV

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Director of Special Activities

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